U.S. Department of Housing and Urban Oscolo gragate Washington, D.C. 20410

# The Commissioner's Executive Reports

- B Parket Production Report
- 🕷 Histori Management Plan
- K Other Osputy Assistant Secretary Issues

# SEPTEMBER 1998

Office of the Assistant Secretary for Housing -Federal Housing Administration Commissioner

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# September 1998

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# Portfolio and Production Report

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# SEPTEMBER 1998

FHA INSURED PORTFOLI	0.5		UPB/Cost*	Percent From Pr	
	Cases	Units	(\$ Millions)	Casos	Dollars
SINGLE FAMILY:	00000	<u></u>	( miniolity	04000	DUMATS
203(b) MMI Fund	5,828,743	6,097,922	\$380,132	0%	6%
221(d)(2) Low Cost Homes	121,936	126,498	\$1,562	-14%	-16%
234 Condominiums	400,278	400,359	\$28,589	6%	-10%
203(k) improvements	46,931	62,905	\$3,805	7%	9%
223(e) Urban Declining Areas	30,435	35,712			
	119,260		\$311	-15%	-19%
235 Interest Subsidy		119,491	\$1,068	-12%	-21%
Other Total	38,620	39.644	\$1,862	-12%	-3%
10141	6,586,203	6,882,531	\$417,329	-1%	6%
MULTIFAMILY:					
207 Rental Housing	1,656	300,508	\$6,782	-6%	-8%
213 Cooperatives	310	36.626	\$217	-6%	-12%
221 Low Income	6,518	659,755	\$19,142	-2%	1 %
221(d)(3)8MIR Low Income	532	64,526	\$402	-7%	-11%
232 Nursing Homes	870	115,671	\$4,542	-1%	3%
236 Interest Subsidy	3,076	348,396	\$4,311	-5%	-7%
242 Hospitals Coinsurance	68 234	26.768	\$3,546	-17%	-7%
Coin-Conversion	313	54,913 67,399	\$1,992 \$1,799	-21%	-19%
Other	2,057	277,843	\$7,702	-17% 22%	-15% 27%
Total	15,636	1,952,805	\$50,435	-2%	0 %
TITLE I:					
Property Improvement	343,219	343,219	\$4,360	-6%	-29
Manufactured Housing	90,955	90,955	\$1,474	-19%	-189
r o ta l	434,174	434,174	\$ 5,834	-9%	-6 %
HA NOTE PORTFOLIOS					
Ingle Family	12,372	N/A	\$685	-12%	-11
lultifamily	1,069	127,788	1,920	-1%	-8
itle I	50,083	50,083	\$534	22%	41
HA PROPERTY PORTFOL	los				
ingle Family	39,071	N/A	\$3,124 **	31%	36
ultifamily	54	6,115	\$132	6%	-1

September 1997 and a case count of 29,904 for September 1997.

### FHA-Housing Comptroller

## PORTFOLIO AND PRODUCTION REPORT **Production Activities**

September 1998

Page 1

	c	urrent Mo	onth		Current F	YTD		Prior FY	тр		t Change rior FYTI
SINGLE FAMILY:	<u>Cases</u>	Units	<u>(\$M!!!)</u>	Cases		<u>(\$MIII)</u>	Cases		( <u>\$MIII)</u>	Cases	Dollars
203(b) MMI Fund	93.858	00.740									
234 Condominiums	8,757	98,740	\$8,801	971,218	1,023,665	\$90,409	701,842	740,358	\$61,082	38%	48%
203(K)		8,757	\$768	91,792	91,792	\$7,975	58,462	58,462	\$4,759	57%	68%
Other	1,313 575	1,616	\$125	14,130	17.864	\$1,329	18,104	24,997	\$1,606	-22%	-17%
Total -		581	\$41	5.035	5,100	\$341	6,217	6,486	\$410	-19%	-17%
MULTIFAMILY:	104,503	109,694	\$9,735	1,082,175	1,138,421	\$100,054	784,625	830,303	\$67,857	38%	47%
207 Rental Housing*	4	586	\$22	144	19,243	\$465	229	41,591	\$1,280	-37%	-64%
221 Low Income	11	1,989	\$125	214	35,861	\$2,009	144	25,475	\$1,343	49%	50%
232 Nursing Homes	7	660	\$44	148	15,953	\$893	173	20,303	\$994	-14%	-10%
242 Hospilals	0	0	\$0	5	1,238	\$126	2	1,093	\$123	150%	-10%
Other	19	2,096	\$108	219	28,149	\$977	149	23,038	\$776	47%	26%
Total –	41	5,331	\$299	730	100,444	\$4,470	697	111,500	\$4,516	5%	-1%
TITLE I:											
Property Improvement	5,757	5,757	\$87	64,140	64,140	\$962	91,674	91,674	\$1,396	-30%	<b>•</b> • • •
Manufactured Housing	31	31	\$1	595	595	\$16	2,355	2,355	\$1,390 \$65	-30%	-31% -75%
Total	5,788	5,788	\$88	64,735	64,735	\$978	94,029	94,029	\$1,461	-31%	-33%
PROPERTY SALE	S ACTIVI	TIES***									

	Cu	rrent Mon	նի		Current FY	TD		Prior FY	TD		t Change flor FYT D
	Cases	Units	<u>(\$MIII)</u>	Cases	<u>Units</u>	<u>(\$Mill)</u>	Cases	<u>Units</u>	<u>(\$Mill)</u>	<u>Cases</u>	Dollars
Single Famlly Multifamily	9.158 11	N/A 2,735	\$528 + \$0 +++	64,536 33	N/A 6,100	\$3,720 \$18	58,781 54	N/A 9,901	\$3,260 ++ \$10	10% -39%	14% + 80%

Only 207/223(f) existing rental project loans continue to be endorsed in this category.

Current month activity dollars have been rounded. FYTD numbers have been adjusted due to loans previously processed and then cancelled. \*\*\* Dollars represent sales prices.

Estimated by Program Office using a 12-month average sales price of \$57,637 for October 1997 thru September 1998. +

++ Estimated by Program Office Using a 12-Month average sales price of \$55,665 for properties sold October 1996 thru September 1997.

Negotiated Sales. +++

### PORTFOLIO AND PRODUCTION REPORT Status of FHA Portfolios

September 1998

-	Current N	lonth		Month ior Year
	Number	Percent	Number	Percent
FHA INSURED PORTFOLIOS			<u></u>	
SINGLE FAMILY:				
Current	6,372,509	96.76%	6,417,956	96.94%
Defaults	213,694	3.24%	202,342	3.06%
Total	6,586,203	100%	6,620,298	100%
Cures*	24,302	11.61%	22,384	11.37%
FHA NOTE PORTFOLIOS				
SINGLE FAMILY:				
Assignment 3 Years or Less				
Current	1,539	28%	2,713	35%
Delinquent	3,346	60%	3,129	40%
Other**	697	12%	1,897	25%
Subtotal	5,582	100%	7,739	100%
Assignments More Than 3 Years				
Current	1,441	21%	1,287	20%
Delinquent	3,075	45%	2,087	33%
Other**	2,274	33%	2,989	47%
Subtotal	6,790	100%	6,363	100%
Total	12,372	N/A	14,102	N/A
MULTIFAMILY:				
Current	666	62%	642	59%
Delinquent	352	33%	371	34%
Others**	51	5%	72	7%
Total	1,069	100%	1,085	100%
Mortgagee In Possession (MIP)***	29	3%	22	29

Percentage is number of cures divided by number of defaults at beginning of month.

\*\* Includes cases in foreclosure, without accounting data or with payments suspended.

\*\*\* Notes for which FHA MIP are included in delinquent and other (in foreclosure) categories, unpaid balance is \$88 million.

FHA-Housing Comptroller

## PORTFOLIO AND PRODUCTION REPORT Market Comparisons

- D	<u>Curren</u> <u>Cases</u>	<u>t Month</u> ( <u>\$Millions)</u>	<u>Curren</u> Cases	<u>t FYTD</u> (\$ <b>Millions</b> )	Prior F Cases	<u>"YTD</u> (\$Millions)	_Fi		Change or FYTD Dollars
SINGLE FAMILY APPLICATIONS									
Conventional	166,819	NYA	1,775,628	NA	1,227,269	NA		45%	NA
FHA	130,873	NYA	1,412,668	NA	1,062,740	NA		33%	NA
Ratio	122.9%	NA	125.7%		115.5%	NA		NA	NA
SINGLE FAMILY INSURANCE WRITTEN							1		
Conventional	136,929	\$17,370	1,309,443	\$165,790	947,754	\$116,135		38%	43%
FI-1A	104,503	\$9,735	1,082,175	\$100,054	784,625	\$67,857		38%	47%
Ratio	131.0%	178.4%	121.0%	165.7%	120.8%	171.1%		NA	NA
HOME SALES MARKET									
FHA Insurance*	77,750	NA	834,297	6 NVA 207	700 000	N VA		4007	N VA
	,		•	N/A	706,800	N/A		18%	N/A
Home Sales**	463,333	N/A	5,475,750	N/A	4,883,000	NA		12%	NA
FHA Share	16.8%	NA	15.2%	NA	14.5%	NA		NA	NA

\* Excludes refinancings and assumes insurance occurs exactly one month after home sales.
 \*\* Includes new and existing construction home sales.

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September 1998

COMPARISON OF ADJUSTABLE RATE MORTGAGES (ARMS) TO ALL SINGLE FAMILY MORTGAGES ENDORSEMENTS BY FISCAL YEAR AND TERMINATION RATES AS OF SEPTEMBER 30, 1998

	EN	DORSEMEN	rs	CUMULA CLAIMS		CUMULA NON-CL TERM F	AIM	AVERA CONTR/ INTEREST	ACT	AVER MORTGAGE	
F. Y.	ARMS	TOTAL	% ARMS	ARMS	TOTAL	ARMS	TOTAL	ARMS	TOTAL	ARMS	TOTAL SF
1985	518	371,385	0.1	18.3	17.3	54.4	73.9	11.6	12.4	\$57,722	\$58,703
1986	6,878	797,747	0.9	13.4	13.1	55.1	69.5	9.1	10.4	\$62,871	\$61,444
1980	15,150	1,358,313	1.1	10.3	9.2	55.0	62.5	7.7	9.4	\$66,965	\$62,275
1988	31,659	774,409	4.1	9.4	9.1	56.2	67.7	8.8	10.0	\$68,596	\$60,984
	9,843	623,321	1.6	10.1	9.5	55.0	69.9	9.1	10.1	\$71,852	\$62,467
1989	9,843 4,742	777,072	0.6	7.5	7.3	55.3	69.9	8.6	9.7	\$78,800	\$65,642
1990		711,399	3.1	6.9	6.2	48.1	68.4	7.7	9.5	\$82,627	\$68,185
1991	21,793		14.6	6.1	4.8	46.8	54,2	6.5	8.4	\$84,312	\$70,481
1992	96,271	658,653	14.0	5.4	3.6	43.0	39.1	6.1	7.7	\$88,613	\$73,564
1993	124,122	935,452				37.3	27.8	5.9	7.3		\$75,129
1994	203,187	1,333,794	15.2	5.0	3.1		33.9	7.2	8.1		\$78,412
1995	148,060	580,772	25.5	4.4	3.4	44.0			7.5		\$83,527
1996	175,511	791,086	22.2	2.1	1.7	36.5	19.8	6.5			
1997	224,775	784,625	28.6	0.6	0.5	22.7	15.0	6.6	7.6		
1998	217,305	1,082,175	20.1	0.1	0.0	5.7	2.7	6.3	7.2	\$103,224	\$92,457

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#### FHA-Housing Comptroller Fortiono and Froduction Report Fiscal Year 1998 PD Sale Mortgage Activity

# September 1998

### COMPARISON OF PD SALE MORTGAGES (PD'S) TO ALL SINGLE FAMILY MORTGAGES ENDORSEMENTS BY FISCAL YEAR AND TERMINATION RATES AS OF SEPTEMBER 30, 1998 PD'S IDENTIFIED BY CONSTRUCTION STATUS EQUAL TO 9

	ENI	DORSEMENT	S	CUMULA CLAIMS		CUMULA NON-CI TERM F	_AIM	AVERA CONTR INTEREST	ACT		RAGE E AMOUN
F. Y.	PD'S	TOTAL	% PDS	PD'S	TOTAL	PD'S	TOTAL	PD'S	TOTAL	PD'S	TOTAL SF
1985	985	371,385	0.3	10.6	17.3	69.4	73.9	12.1	12.4	\$37,788	\$58,703
1986	1,097	797,747	0.1	22.6	13.1	44.4	69.5	10.3	10.4	\$45,918	\$61,444
1987	1,745	1,358,313	0.1	11.5	9.2	58.0	62.5	9.7	9.4	\$56,429	\$62,275
1988	35,150	774,409	4.5	11.4	9.1	60.6	67.7	10.0	10.0	\$49,290	\$60,984
1989	39,595	623,321	6.4	13.1	9.5	61.8	69.9	10.2	10.1	\$50,063	\$62,467
1990	45,112	777,072	5.8	11.2	7.3	60.7	69.9	9.8	9.7	\$51,426	\$65,642
1991	39,861	711,399	5.6	9.7	6.2	60.2	68.4	9. <b>6</b>	9.5	\$51,709	\$68,185
1992	33,536	658, <b>6</b> 53	5.1	7.4	4.8	45.4	54.2	8.7	8.4	\$54,254	\$70,481
1993	31,941	935,452	3.4	6.4	3.6	29.7	39.1	7.9	7.7	\$59,849	\$73,564
1994	30,725	1,333,794	2.3	5.6	3.1	20.8	27.8	7.6	7.3	\$62,425	\$75,129
1995	24,719	580,772	4.3	6.2	3.4	31.3	33.9	8.7	8.1	\$63,993	\$78,412
1996	23,110	791,086	2.9	3.9	1.7	15.3	19.8	8.1	7.5	\$67,491	\$83,527
1997	24,057	784,625	3.1	1.3	0.5	15.4	15.0	8.4	7.6	\$68,347	\$86,483
1998	27,902	1,082,175	2.6	0.1	0.0	4.4	2.7	7.8	7.2	\$73,802	\$92,457

# Fiscal Year 1998

# Management Plan

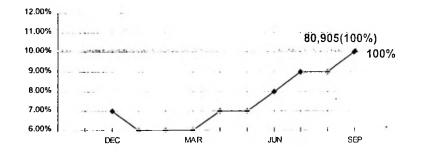
# SEPTEMBER 1998

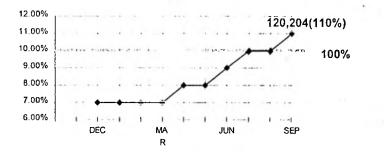
## FY 1998 Management Plan Goals Summary - FYTD Accomplishments

### September 1998

#### Goal 1a: Perform 10% Single Family Field Reviews of Loans

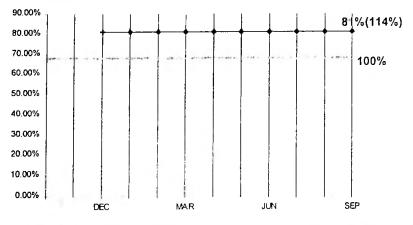
Goal 1b: Perform 10% Single Family Technical Reviews of Loans



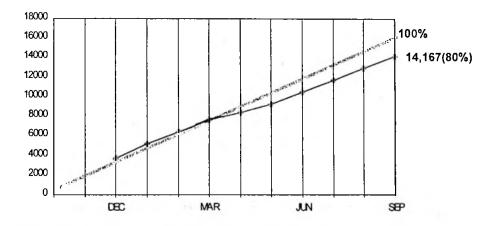


Goal 2: Production - Issue 71.3% of Endorsements to





Goal 3: Production - Endorse 17,720 Section 203(k) Loans

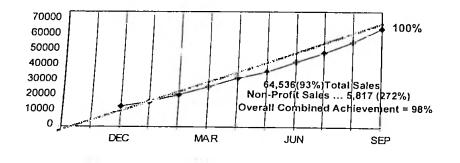


FHA-Housing Comptroller

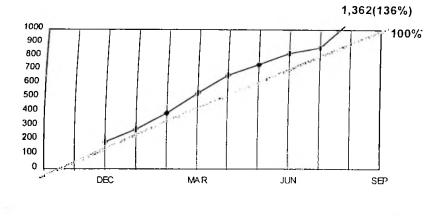
## FY 1998 Management Plan Goals Summary - FYTD Accomplishments

September 1998

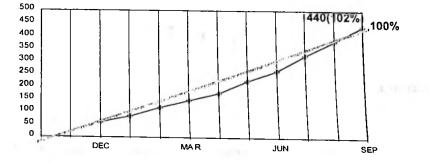
Goal 4: Close the Sale of 69,692 Total Properties and 2,142 Properties to Non-Profits



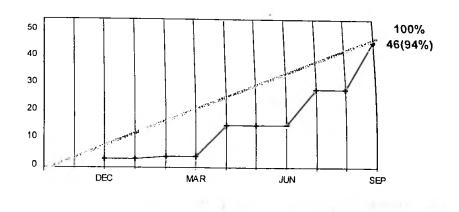
Goal 7: Issue 998 Multifamily Combined Endorsements and Direct Loans



Goal 5: Perform 430 Mortgagee Monitoring Reviews

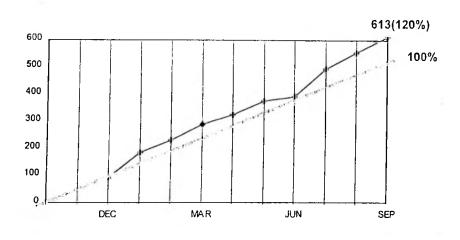


Goal 8: Portfolio Reengineering - Endorse 49 Restructured Loans

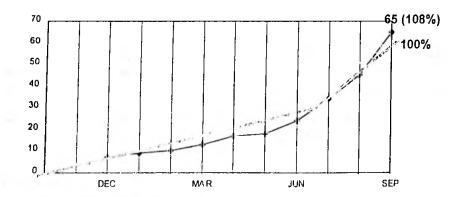


**FY 1998 Management Plan** Goals Summary - FYTD Accomplishments

Goal 9a : Place 510 Troubled Projects Under Compliance Plans

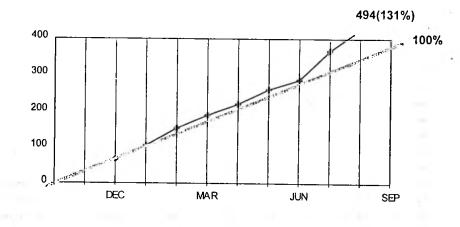


Goal 10: Property Disposition - Dispose of 60 HUD-Owned Projects and Projects in the Foreclosure Pipeline

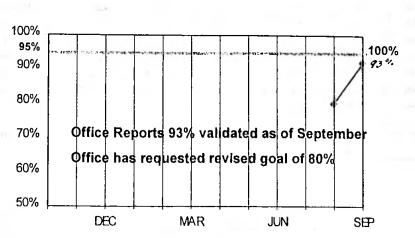


Goal 9b: Complete 376 Troubled Project Compliance Plans

September 1998



Goal 11: Improve Multifamily Systems - Obtain 95 Percent Data Accuracy by September 30, 1998



# FY 1998 Management Plan Goal 1a: Single Family Field Reviews of Loans

#### Philadelphia Homeownership **Center Jurisdiction**

#### Denver Homeownership **Center Jurisdiction**

	CURRE	NT MONTH			FYTD			CURREN	л момтн		F	YTD .	
	# OF	FIELD		# OF	FIELD		-	# OF	FIELD		# OF	FIELD	
FIB.D OFFICE	APPR	REVIEWS	FYTD %	APPR	REVIEWS	FYTD %	FIBLD OFFICE	APPR	REVIEWS	FYTD %	APPR	REVIEWS	FYTD %
Ballimore	2,011	330	17%	21,556	3,508	16%	Houston	4 000	380	31%	13,743	1,927	14%
Providence	326	88	27%	3,252	523	16%		1,230			4,407	599	14%
Fittsburgh	617	91	18%	5,923	525 640		Miw aukee	435	122	28%			
Hartford	935	118	13%	8,638		14%	San Antonio	1,584	0	0%	17,179	2,068	12%
Grand Rapids	683	255	29%	•	1,176	14%	Albuquerque	458	18	4%	4,972	587	12%
Quarieston	47	44	23 % 94 %	7,664	962	13%	Fort Worth	1,529	253	17%	14,539	1,523	10%
Boston	1,244	374		1,606	200	12%	Helena	265	33	12%	3,224	335	10%
Munchester	664		30%	10,585	1,238	12%	Salt Lake City	814	100	12%	10,621	1,102	10%
Washington, DC		72	11%	6,253	720	12%	Dollas	1,450	245	17%	13,907	1,420	10%
	1,049	191	10%	22,589	2,571	11%	MinnSt. Paul	1,439	162	11%	16,324	1,651	10%
Canden	1,052	109	10%	10,106	1,139	11%	St. Louis	885	97	11%	6,797	811	9%
Philadelphia	2,076	343	17%	19,258	2,131	11%	Lubbock	758	286	38%	6,299	560	9%
Albany	<b>9</b> 70	249	26%	8,259	764	9%	New Orleans	827	308	37%	7,811	690	9%
Cokintous	793	198	25%	9,928	859	9%	Des Moines	399	0	0%	3,647	259	7%
Cleveland	1,102	165	15%	13,255	1,123	8%	Little Rock	675	34	5%	6,894		
Buffalo	895	59	7%	7,157	528	7%	Kansas Oty	1,168				422 .	6%
Oncinnati	865	128	15%	9,687	701	7%	Denver		0	0%	12,347	621	5%
New York	1,702	261	15%	17,702				3,678	242	7%	36,858	1,707	5%
New ark	1,395	108			1,273	7%	Shreveport	264	15	6%	2,850	116	4%
Richmond			8%	11,624	833	7%	Orroha	538	O	0%	4,792	139	3%
	2,140	209	10%	20,134	1,179	6%	Oldahoma Oty	878	0	0%	7,226	30	0%
Detroit	2,352	298	13%	22,981	789	3%	Tulsa	574	0	0%	4,904	8	0%
HOC TOTAL	23,918	3,698	15%	238,157	23,057	10%	HOC TOTAL	19,848	2,295	12%	201,341	16,595	8%

Perform 10% field reviews of appraisals assigned. This goal is the responsibility of the four HOC Directors, who will expect their "feeder offices" to maintain the 10% performance standard until that capability no longer exists. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17 Headquarters Contact: Vance Morris 202-708-2700

#### FHA-Housing Comptroller

# FY 1998 Management Plan Goal 1a: Single Family Field Reviews of Loans

## September 1998

### Atlanta Homeownership

Center Jurisdiction

#### Santa Ana Homeownership Center Jurisdiction

	CURREN	IT MONTH		f	יזדט			CURREN	IT MONTH			יזדס	1
	#OF	RED	-	#OF	RELD	<u> </u>		#OF	AED			RED	
RELDOFFICE	APPR	REVIENS	FYTD%	APPR	REVIEWS	FYTD%	RELDOFFICE	APPR	REVIENS	FYTD%	APPR	REVIEWS	FYTD%
Nashvile	787	1,049	133%	9,394	3,641	39%	Sacramento	980	193	20%	13,297	1.674	13%
Memphis	960	973	101%	9,187	2,922	32%	Ricenix	1,903	531	28%	18,109	2,103	12%
Columbia	404	155	38%	5,319	1,631	31%	Anchorage	375	135	36%	3,084	354	11%
Coral Cables	2011	637	32%	6,916	1,183	17%	Las Vegas	851	81	10%	8,009	904	11%
Orlando	1,236	298	24%	7,807	1,162	15%	Tucson	206	119	45%	2,797	289	10%
Jackson	482	105	22%	4,841	656	14%	Scattle/Spol-ane	1,619	391	24%	17,082	1,683	10%
Oricago	3,472	723	21%	12,631	1,510	12%	San Francisco	860	171	20%	8,475	. 789	9%
Louisville	683	118	17%	19,732	2,181	11%	Portland	806	94	12%	8,064	693	9%
Tampa	1,215	156	13%	21,473	2,293	11%	Santa Ana	2,585	40	2%	26,800	2,248	8%
Bimingham	756	84	11%	39,292	4,138	11%	Boise	596	64	11%	4,680	387	8%
<i>lacisonvile</i>	694	54	8%	28,580	2,528	9%	Fresno	1,548	79	5%	14,668	1,104	8%
ndianapolis	1,909	124	6%	6,661	573	9%	Rono	195	52	27%	2,376	163	7%
Allanta	2,607	169	6%	12,570	887	7%	San Diego	613	O	0%	6,485	428	7%
Greensboro	1,593	81	5%	12,748	886	7%	Los Angeles	2,992	84	3%	36,859	1,007	3%
Canitobean	755	6	1%	15,914	1,101	7%	Honolulu	170	0	0%	1,409	28	2%
Knaxvilie	538	0	0%	5,364	107	2%	HOC TOTAL	16,361	2,034	12%	172,194	13,854	2% 8%
IOC TOTAL	20, 102	4,732	24%	218,519	27,399	13%	NATIONAL TOTA	80,229	12,759	16%	830,211	80,905	10%

Perform 10% field reviews of appraisals assigned. This goal is the responsibility of the four HOC Directors, who will expect their "feeder offices" to maintain the 10% performance standard until that capability no longer exists. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17 Headquarters Contact: Vance Morris 202-708-2700

#### Philadelphia Homeownershlp **Center Jurisdiction**

#### Denver Homeownership **Center Jurisdiction**

	CU	RRENT MO	HTH		FYTD			cu	RRENT MON	гн		FYTD	
Field Office	# of Loans	Tech. Reviews	FYTD %	# of Loans	Tech, Reviews	FYTD %	Field Office	# of Loans	Tech. Reviews	FYTD %	# of Loans	Tech. Reviews	FYTD %
Baltimore	3,072	384	13%	32,810									
Grand Rapids	1,627	80	5%	3∡,810 9,088		12%	Little Rock	717	29	4%	8,266	1,526	18%
Newark	1,714	273	16%		1,122	12%	Omaha	689	4	1%	5,636	1,003	18%
Cleveland	1,340	245	18%	18,651	1,945	12%	Fort Worth	1,909	25	1%	16,534	2,583	18%
Manchester	820	160		14,649	1,691	12%	New Orleans	898	12	1%	8,939	1,340	15%
Providence	402		20%	7,992	881	11%	Shreveport	329	10	3%	3,035	442	15%
Bullalo		75	19%	3,997	440	11%	Oklahoma City	802	9	1%	7,601	1,083	14%
Camden	917	148	16%	8,817	911	10%	San Antonio	2,193	47	2%	19,342	2,518	13%
	1,315	231	18%	13,142	1,346	10%	Tulsa	631	13	2%	4,916	619	13%
Pittsburgh	661	115	17%	6,533	667	10%	Salt Lake City	1,334	9	1%	15,084	1,875	
Richmond	2,495	443	18%	24,321	2,466	10%	Albuquerque	641	0	0%	5,508	680	
Cincinnati	1.149	221	19%	12,471	1,253	10%	MinnSt. Paul	2,184	32	1%	22,390		
Charleston	143	24	17%	1,494	149	10%	Kansas City	1,569	35	2%	16,062		
Columbus	1,180	155	13%	11,578	1,150	10%	Lubbock	891	38		•		
Detroit	2,614	254	10%	25,699	2,550	10%	Dallas	1,665		4%	7,200		
Philadelphia	2,529	412	16%	24,603	2,394	10%	Helena		19	1%	15,153		
New York	2,036	286	14%	18,234	1,726	9%	St. Louis	328	28	9%	3,191	362	2 11%
Washington, DC	3,383	377	11%	37,273	3,455		· · · · •	1,238	14	1%	13,322	1,464	4 11%
Boston	1,207	200	17%			9%	Denver	4,556	47	1%	47,122	5,139	5 11%
Albany				13, 192	1,216	9%	Houston	1,480	36	2%	14,458	1,439	9 10%
faitford	955	172	18%	10,449	960	9%	Des Moines	424	27	6%	4,347	43:	2 10%
аллого	1,120	182	16%	11,782	1,037	9%	Milwaukee	503	82	16%	5,147	48	
OC TOTAL	30,679	4,435	14%	304,775	31,420	10%	HOC TOTAL	24,981	516	2%	243,253	30,17	6 129

Perform 10% technical reviews of mortgages registered. This goal is the responsibility of the four

HOC Directors, who will expect their "feeder offices" to maintain the 10% performance standard until that capability no longer exists. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17

Headquarters Contact: Vance Morris 202-708-2700

#### FHA-Housing Comptroller

# FY 1998 Management Plan Goal 1b: Single Family Technical Reviews of Loans

### September 1998

Atlanta Homeownership **Center Jurisdiction** 

### Santa Ana Homeownership **Center Jurisdiction**

	CUR	RENT MON	тн		FYTD			CU	RENT MON	FH			FYTD	
	# of	Tech.	FYTD%	# of	Tech.	FYTD%		# of	Tech.	FYTD	%	# of	Tech.	FYTD %
Field Office	Loans	Reviews	%	Loans	Reviews	%	Field Office	Loans	Reviews	%		Loans	Reviews	%
Indianapolis	2,214	433	20%	23,938	4,104	17%	Sacramento	2,372	777	з	3%	21,948	4,022	18%
Orlando	1,407	310	22%	15,836	2,255	14%	San Francisco	1,412	693	4	9%	13,457	2,091	16%
Columbia	495	109	22%	6,092	773	13%	Las Vegas	1,233	379	3	1%	14,119	1,807	13%
Caribbean	1,044	149	14%	15,584	1,954	13%	Seattle/Spokane	2,024	93		5%	20,475	2,491	12%
Coral Gables	2,518	561	22%	27,876	3,252	12%	Portland	1,002	45		4%	9,658	1,103	11%
Tampa	1,259	216	17%	15,003	1,687	11%	Phoenix	2,653	393	···· 1	5%	28,121	3,121	11%
Jackson	500	91	18%	6,172	688	11%	Anchorage	639	1		0%	4,049	440	11%
Jacksonville	824	229	28%	8,678	946	11%	Tucson	373	116	3	1%	4,149	430	10%
Nashville	886	171	19%	9,882	1,038	11%	Los Angeles	4,705	2,770	5	9%	57,401	5,695	10%
Memphis	1,240	312	<b>2</b> 5%	11,187	1,100	10%	Boise	594	40		7%	5,384	533	10%
Louisville	813	143	18%	7,742	761	10%	Santa Ana	5,592	800	1	4%	54,839	5,294	10%
Birmingham	863	208	24%	10,249	990	10%	Reno	249	8		3%	3,150	279	9%
Knoxville	643	111	17%	6,165	593	10%	Honolulu	459	28		6%	2,720	224	8%
Greensboro	1,826	394	22%	21,141	1,903	9%	San Diego	1,140	89		8%	11,433	839	7%
Atlanta	2,913	578	20%	32,508	2,819	9%	Fresno	2,114	808	3	8%	21,785	1,564	7%
Ohicago	4,560	852	19%	52,520	3,812	7%				1.2		244		
HOC TOTAL	24,005	4,867	20%	270,573	28,675	11%	HOC TOTAL	26,561	7,040	2	7%	272,688	29,933	11%
							National Totals	106,226	16,858	1	6%	1,091,289	120,204	11%

Perform 10% technical reviews of mortgages registered. This goal is the responsibility of the four HOC Directors, who will expect their "feeder offices" to maintain the 10% performance standard until that capability no longer exists. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17

Headquarters Contact: Vance Morris 202-708-2700

#### Philadelphia Homeownership Center Jurisdiction

#### Denver Homeownership Center Jurisdiction

Field Office	Target	Number Endorsed	Number First Time	Actual FYTD %	FYTD % OF TARGET	Field Office	Target	Number Endorsed	Number First Time	Actual FYTD %	FYTD % OF TARGET
Cleveland	71.5%	12.249	10,383	85%	110%	Shrevaport	57.8%	2,611	2,004	77%	133%
Richmond	64 7%	19,286	14,713	76%	118%	Salt Lake Cily	64.6%	9,707	8,037	83%	128%
Buffalo	70.7%	7,341	6,042	82%	116%	Oklahoma City	62.5%	6,657	5,232	79%	126%
Camden	70.0%	9,470	7,575	80%	114%	Lubbock	63.3%	6,395	4,847	76%	120%
Providence	72.2%	3,127	2,571	82%	114%	Tulsa	62.9%	3,982	2,990	75%	119%
Boston	73.3%	9,694	8,083	83%	114%	Helena	63.3%	2,343	1,768	75%	119%
New ark	75.8%	11,955	10,180	85%	112%	Denver	65.1%	33,987	25,999	76%	118%
Baltimore	73.3%	21,247	17,473	82%	112%	San Anlonio	68 0%	16,735	13,346	80%	117%
Columbus	73.3%	9,469	7,673	81%	111%	Fort Worth	65.0%	14,200	10,793	76%	117%
Washington	76.0%	22,367	18,757	84%	110%	Milw aukee	76.9%	4,296	3,824	89%	116%
Manchesler	71.4%	6,478	5,093	79%	110%	Dallas	70.6%	12,619	10,310	82%	116%
Albany	76.3%	7,772	6,424	83%	108%	Little Rock	68.7%	6,847	5,365	78%	114%
Philadelphia	79.3%	19,493	16,629	85%	108%	Omaha	77.1%	5,280	4,635	88%	114%
New York	81.2%	13,655	11,925	87%	108%	Kansas Cily	71.0%	12,462	10,064	81%	114%
Cincinnati	73.0%	10,153	7,960	78%	107%	New Orleans	75.2%	6 7,565	6,440	85%	113%
Grand Rapids	71.1%	7,456	5,577	75%	105%	Houslon	74.0%	6 12,515	5 10,433	83%	113%
Charleston	79.9%	1,350	1,132	83%	104%	Albuquerque	73.4%	6 4,247	3,475	82%	6 111%
Harlford	84 8%	9,749	8,561	88%	104%	Minn/St Paul	75.1%	6 17,942	2 14,676	82%	6 109%
Pittsburgh	85.2%	5,866	4,893	83%	98%	St Louis	73.1%	6 9,25	7 7,344	799	% 109%
Detroit	85.6%	20,344	16,344	80%	94%	Des Moines	79.2%	6 3,95	9 3,263	8 829	
HOC TOTALS	71.9%	228,525	187,988	82%	114%	HOC TOTALS	71.7%	6 193,60	6 154,849	5 809	% 112%

The purpose of this goal is to increase the percentage, in each office, of the FHA-insured purchase mortgages issued to first-time homebuyers by three percent over FY 1995.

Data Source: Computerized Homes Underwriting Management System (CHUMS), F17

Headquarters Contact: Vance Morris 202-708-2700

### FNA-Housing Completent FY 1998 Management Plan Goal 2: Production - First-Time Homebuyers

### September 1998

### Atlanta Homeownership Center Jurisdiction

### Santa Ana Homeownership Center Jurisdiction

		Nhuma la cua	<b>A.I.</b>	<b>A</b> = <b>1 1</b>	FYTD						FYTD
Field Office	Target	Number Endorsed	Number First Time	Actual FYTD %	% OF TARGET	Field Office	Target	Number Endorsed	Number First Time	Actual FYTD %	% OF TARGET
							- Tanget			1110 /8	
Caribbean	51.4%	12,007	9,684	81%	157%	Tucson	64.0%	2,984	2,364	79%	124%
Atlanta	57.4%	25 <b>,321</b>	20,351	80%	140%	Fresno	67.0%	15,731	12,647	80%	120%
Nashville	60.5%	7,831	6,039	77%	127%	Las Vegas	66.1%	10,024	7,565	75%	114%
Тапра	64.1%	12,375	9,700	78%	122%	Seattle/Spokane	68.0%	15,564	12,081	78%	114%
Jackson	65.8%	5,134	4,103	80%	121%	Santa Ana	73.0%	35,984	29,882	83%	114%
Jacksonville	<b>63</b> .3%	7,421	5,516	74%	117%	Boise	67.0%	4,606	3,508	76%	114%
Memphis	69.9%	9,379	7,615	81%	116%	Portland	74.1%	<b>7,91</b> 0	6,584	83%	112%
Knoxville	66.5%	5,130	3,954	77%	116%	Reno	64.7%	2,141	1,556	73%	112%
Orlando	67.3%	12,947	10,050	78%	115%	Phoenix	65.5%	20,259	14,692	73%	111%
Coral Gables	74.3%	22,982	19,2 <b>87</b>	84%	113%	Honolulu	75.6%	1,167	958	82%	109%
Greensboro	74.1%	17,781	14,497	82%	110%	Los Angeles	82.8%	39,583	35,373	89%	108%
Birmingham	72.3%	8,786	6,898	79%	109%	San Diego	77.4%	7,905	6,578	83%	108%
Louisville	76.3%	6,806	5,605	82%	108%	Anchorage	58.7%	2,746	1,731	63%	107%
Indianapolis	73.5%	20,114	15,789	78%	107%	Sacramento	76.8%	14,566	11,826	81%	106%
Columbia	78.5%	5,156	4,278	83%	106%	San Francisco	<b>79.9%</b>	9,872	7,866	80%	100%
Chicago	78.2%	37,021	29,804	81%	103%						
HOC TOTALS	65.1%	216,191	173,170	80%	123%	HOC TOTALS	70.7%	191,042	155,211	81%	115%
						National Totals	71.3%	829.364	671,214	81%	1149

The purpose of this goal is to increase the percentage, in each office, of the FHA-Insured purchase mortgages issued to first-time homebuyers by three percent over FY 1995. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17 Headquarters Contact: Vance Morris 202-708-2700

#### Philadelphia Homeownership Center Jurisdiction

#### Denver Homeownership Center Jurisdiction

Genter Juris	action			Center Julisui	••		
		FYTD	FYTD			FYTD	FYTD
FIELD OFFICE	TARGET	ACTUAL	%	FIELD OFFICE	TARGET	ACTUAL	%
Washington	398	477	120%	Dallas	239	292	122%
Baltimore	572	585	102%	Shreveport	42	45	107%
Richmond	452	458	101%	Fort Worth	186	186	100%
Buffalo	360	351	98%	Tuisa	133	122	92%
New York	1,072	938	88%	Albuquerque	24	19	79%
Cincinnati	103	82	80%	Helena	55	0	0%
New ark	656	492	75%	Kansas City	214	154	72%
Camden	263	195	74%	Denver	200	129	65%
Columbus	188	138	73%	San Antonio	238	151	63%
Albany	628	456	73%	Salt Lake City	85	49	58%
Grand Rapids	177	125	71%	New Orleans	213	120	56%
Boston	633	446	70%	Little Rock	173	97	56%
Pittsburgh	252	177	70%	Milw aukee	67	35	52%
Cleveland	434	304	70%	St Louis	117	60	51%
Hartford	237	166	70%	Minn/St Paul	417	184	44%
Detroit	358	244	68%	Des Moines	37	16	43%
Providence	167	96	57%	Okiahoma City	123	49	40%
Philadelphia	435	233	54%	Lubbock	122	27	22%
Charleston	25	12	48%	Omaha	46	6	13%
Manchester	532	240	45%	Houston	268	33	12%
IOC Total	7,942	6,215	78%	HOC Total	2,999	1,774	59%

Offices will have a target of 105 percent of the estimated FY 1997 actual non-investor endorsements. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17 Headquarters Contact: Vance Morris 202-708-2700

# FY 1998 Management Plan Goal 3: Production - Section 203(k) Endorsements

September 1998

### Atlanta Homeownership Center Jurisdiction

### Santa Ana Homeownership Center Jurisdiction

		FYTD	FYTD				FYTD	FYTD
FIELD OFFICE	TARGET	ACTUAL	%		FIELD OFFICE		ACTUAL	%
Orlando	445	589	132%		Honolulu	12	26	217%
Jacksonville	161	206	128%		Fresno	349	575	165%
Atlanta	267	338	127%		San Diego	182	234	129%
Columbia	317	<b>3</b> 33	105%		Phoenix	239	306	128%
Chicago	543	520	96%		Boise	29	29	100%
Greensboro	148	137	93%		Las Vegas	34	33	97%
Memphis	57	48	84%		Sacramento	201	184	92%
Tampa	226	187	83%		Reno	22	20	91%
Birmingham	43	34	79%		Seattle/Spokane	372	322	87%
Coral Gables	125	80	64%		Tucson	42	34	81%
Caribbean	69	41	59%		Anchorage	27	21	78%
Indianapolis	164	93	57%		San Francisco	615	475	77%
Louisville	99	50	51%		Los Angeles	1,002	738	74%
Knoxville	124	59	48%		Santa Ana	537	320	60%
Nashville	59	22	37%		Portland -	254	122	48%
Jackson	15	2	13%					
HOC Total	2,862	2,739	96%		HOC Total	3,917	3,439	88%
					National Total	17,720	14,167	80%

Offices will have a target of 105 percent of the estimated FY 1997 actual non-investor endorsements. Data Source: Computerized Homes Underwriting Management System (CHUMS), F17 Headquarters Contact: Vance Morris 202-708-2700

### FY 1998 Management Plan Goal 4: Real Estate Owned (REO) Sales Performance

#### Philadelphia Homeownership Center Jurisdiction

### Denver Homeownership Center Jurisdiction

	тс	OTAL SALES		SALES		FITS			то	TAL SALES		SALES T	O NONPRO	ITS	
FIELD OFFICE	TARGET	FYTD SALES ACTUAL	FYTD %	TARGET	FYTD SALES ACTUAL	FYTD %	ACHEVED OVERALL: FYTD %	FIELD OFFICE	TARGET	FYTD SALES ACTUAL	FYTD %	TARGET	FYTD SALES ACTUAL	FYTD %	ACHEVED OVERALL: FYTD %
Grand Rapids	302	343	114%	31	102	329%	134%	Salt Lake City	50	85	170%	4	13	325%	181%
Columbus	313	402	128%	18	11	61%	125%	San Antonio	779	901	116%	10	110	1100%	128%
Cincinnati	201	229	114%	10	21	210%	118%	Denver	411	445	108%	23	74	322%	1 <b>2</b> 0%
Baltimore	1304	1453	111%	15	102	680%	118%	Little Rock	574	653	114%	21	28	133%	114%
Boston	442	457	103%	12	77	642%	118%	New Orleans	589	637	108%	41	75	183%	
Newark	474	483	102%	15	47	313%	108%	Fort Worth	3215	3070	95%	72	451	626%	
Buffalo	1150	1097	95%	31	177	571%	108%	Milwaukee	197	202	103%	10	19	190%	
Manchester	231	223	97%	22	34	155%	102%	Shreveport	301	322	107%	5	5 3	60%	
Camden	948	934	99%	21	46	219%	101%	Helena	79	82	104%	1	2	200%	
Cleveland	751	754	100%	93	91	98%	100%	Houston	1144	1196	105%	12	2 11	92%	o 104%
Richmond	2424	2252	93%	52	53	102%	93%	Omaha	146	151	103%	15	5 15	100%	103%
Hartford	1237	1063	86%	31	94	303%	91%	Lubbock	533	538	101%	:	52	40%	6 100%
Albany	1122	1011	90%	23	33	143%	91%	Kansas Cily	893	878	98%	1:	5 17	113%	6 99%
Detroit	824	766	93%	51	26	51%	91%	Minn/St Paul	1245	1222	98%	7	7 81	105%	6 99%
Washington	2322	1882	81%	15	227	1513%	90%	Albuquerque	108	110	102%		94	44%	6 97%
Philadelphia	1346	1219	91%	93	66	71%	89%	Des Moines	137	131	96%		4 2	50%	% 94%
Providence	253	214	85%	4	7	175%	86%	St Louis	746	664	89%	2	6 41	1589	% 91%
Pittsburgh	291	254	87%	10	4	40%	86%	Fargo	82	73	89%		1 1	100	% 89%
New York	573	369	64%	31	144	465%	85%	Oklahoma City	-529	461	87%	1	0 E	3 80	% 87%
Charleston	82	63	77%	2	4	200%	80%	Tulsa	708	521	74%	2	2 53	3 241	% 79%
HOC Total	16590	15468	93%	580	1366	236%	98%	HOC Total	12466	12342	99%	38	33 1010	0 264	104%

An adjustment will be made during June 1998 to reflect actual acquisitions for the first eight months of FY 1998. Data Source: SAMS (A78) Report Nos. CMSMHSO1 & CMSMSSO1, Summary of Reconciled Cases. Headquarters Contact: Joe McCloskey, 202-708-0614 ext 2296

### FYA Housing Completener FY 1998 Management Plan Goal 4: Real Estate Owned (REO) Sales Performance

## September 1998

# Atlanta Homeownership

# **Center Jurisdiction**

## Santa Ana Homeownership Center Jurisdiction

	то	TAL SALES		SALES 1	O NONPRO	FITS				TOTAL SALES		S	ALES T	O NONPRO	FITS	
		FYTD			FYTD		ACHEVED			FYTD			_	FYTD		ACHEVED
		SALES	FYTD		SALES	FYTD	OVERALL:			SALES	FYTD			SALES	FYTD	OVERALL:
RELDOFFICE	TARGET	ACTUAL	%	TARGET	ACTUAL	%	FYTD%	RELDOFFICE	TARC	T ACTUAL	%	ТА	RGET	ACTUAL	%	FYTD%
Tampa	1042	1184	114%	46	138	300%	122%	San Francisco	64	18 688	106%		103	552	536%	165%
Knoxville	222	248	112%	4	18	450%	118%	Boise	12	6 172	137%		1	27	2700%	157%
Otlando	1422	1623	114%	19	71	374%	118%	Sacramento	145	9 1691	116%	15	7	105	1500%	123%
Jackson	455	523	115%	5	8	160%	115%	Anchorage	e	5 78	120%		3	4	133%	121%
Jacksonville	592	673	114%	10	17	170%	115%	Las Vegas	50	6 605	120%		12	10	83%	119%
Indianapolis	874	965	110%	21	44	210%	113%	San Diego	60	13 555	92%		12	173	1442%	118%
Birmingham	666	740	111%	10	15	150%	112%	Reno	5	i1 59	116%		5	3	60%	111%
Atlanta	1967	2017	103%	41	137	334%	107%	Honolulu	14	8 153	103%		1	10	1000%	109%
Columbia	600	602	100%	19	20	105%	100%	Portland	e	64	105%		3	4	133%	106%
Neshville	294	288	98%	8	6	75%	97%	Seattle/Spokane	41	8 437	105%		7	8	114%	105%
Memphis	971	865	89%	26	78	300%	95%	Fresno	236	9 2330	98%		15	43	287%	100%
Greensboro	805	714	89%	31	37	119%	90%	Phoenix	121	0 1068	88%		52	116	223%	94%
Caribbean	129	110	85%	3	2	67%	85%	Tucson	18	7 173	93%		13	11	85%	92%
Coral Gables	2554	2084	82%	103	111	108%	83%	Santa Ana	1141	8 9694	85%		77	530	688%	89%
Chicago	2626	2020	77%	464	372	80%	77%	Los Angeles	592	9 4140	70%		52	766	1473%	82%
Louisville	219	163	74%	6	5	83%	75%	HOC Total	2519	6 21907	87%		363	2362	651%	95%
HOC Total	15438	14819	96%	816	1079	132%	98%	National Totals	6969	2 64536	93%	1	2142	5817	272%	98%

An adjustment will be made during June 1998 to reflect actual acquisitions for the first eight months of FY 1998. Data Source: SAMS (A78) Report Nos. CMSMHSO1 & CMSMSSO1, Summary of Reconciled Cases. Headquarters Contact: Joe McCloskey, 202-708-0614 ext 2296

# Goal 5: Perform Mortgagee Monitoring Reviews

September 1998

HOMEOWNERSHIP CENTER	TARGET	FYTD ACTUAL	FYTD %
Denver Homeownership Center	160	166	104%
Santa Ana Homeownership Center	70	73	104%
Atlanta Homeownership Center	130	131	101%
Philadelphia Homeownership Center	70	70	100%
Nationwide Total	430	440	102%

Data Source: To be defined by each Homeownership Center for the goal it identifies. Headquarters Contact: Joy Hadley 708-3776 ext 146

FHA-Housing	Comptroller
	the second se

# FY 1998 Management Plan Goal 6: Local Goal - HECM Production

## September 1998

Page 20

	DESCRIPTION	TARGET	FYTD	FYTD %
HECM PRODU	ICTION			
Philadelphia H	omeownership Center Jurisdiction			
Charleston	Increase HECM endorsements by 20 over FY 1997	11	27	245%
Grand Rapids	Increase HECM endorsements by 10% over FY 1997	25	48	192%
Newark	Increase HECM endorsements by 10% over FY 1997	178	287	161%
Columbus	Increase HECM endorsements by 10% over FY 1997	42	45	107%
Albany	Increase HECM endorsements by 10% over FY 1997	114	113	99%
Camden	Increase HECM endorsements by 2% over FY 1997	121	111	92%
Pittsburgh	Increase HECM endorsements by 10% over FY 1997	112	101	90%
Boston	Increase HECM endorsements by 5% over FY 1997	45	40	89%
Philadelphia	Increase HECM endorsements by 5% over FY 1997	366	270	74%
HOC Total		1,014	1,042	103%
Atlanta Home	ownership Center Jurisdiction			
Indianapolis	increase HECM endorsements by 10% over FY 1997	92	225	245%
Jacksonville	Increase HECM endorsements by 1% over FY 1997	24	51	213%
Louisville	Increase HECM endorsements by 15% over FY 1997	25	47	188%
Orlando	Increase HECM endorsements by 10% over FY 1997	40	74	185%
Atlanta	Increase HECM endorsements by 1% over FY 1997	46	79	172%
Tampa	Increase HECM endorsements by 5% over FY 1997	51	73	143%
Knoxville	Increase HECM endorsements by 20% over FY 1997	42	51	121%
Greensboro	Increase HECM endorsements by 5% over FY 1997	171	174	102%
Nashville	Increase HECM endorsements by 10% over FY 1997	15	15	100%
1100111110	Increase HECM endorsements by 10% over FY 1997	12	10	83%
Memphis				

Each Single Family office has set a goal supporting the objective to create an environment that supports teamwork and organizational excellence. Data Source: To be defined by each office for the goal it Identifies.. Headquarters Contact: Vance Morris 708-2700

## FY 1998 Management Plan

FHA-Housing Comptrollor

Goal 6: Local Goal - HECM Production

September 1998

FIELD OFFICE	DESCRIPTION	TARGET A		FYTD 
Denver Hom	eownership Center Jurisdiction			
Oklahoma Cily	Increase HECM endorsements by 10% over FY 1997	34	69	203%
St. Louis	Increase HECM endorsements by 10% over FY 1997	28	49	175%
Des Moines	Increase HECM endorsements by 10% over FY 1997	24	35	146%
Helena	Increase HECM endorsements by 3% over FY 1997	47	53	113%
Minneapolis	Increase HECM endorsements by 10% over FY 1997	70	68	97%
Salt Lake City	Increase HECM endorsements by 3% over FY 1997	184	166	90%
IOC Total		387	440	114%
anta Ana Hoi	meownership Center Jurisdiction			
chorage	Increase HECM endorsements by 33% over FY 1997	3	8	267%
cramento	Increase HECM endorsements by 10% over FY 1997	85	172	202%
rtland	increase HECM endorsements by 10% over FY 1997	129	240	186%
	Increase HECM endorsements by 5% over FY 1997	132	219	166%
nta Ana	Increase HECW endorsements by 5% over 1 (35)			
	Increase HECM endorsements by 10% over FY 1997	367	393	3 107%
nta Ana attle C Total		367 716		

Each Single Family office has set a goal supporting the objective to create an environment that supports teamwork and organizational excellence. Data Source: To be defined by each office for the goal it identifies.. Headquarters Contact: Vance Morris 708-2700

# FY 1998 Management Plan Goal 6: Local Goal - Energy Efficient Mortgage Production (EEM)

September 1998

	DESCRIPTION T	ARGET	FYTD ACTUAL	FYTD %
Philadelphia Ho	meownership Center Jurisdiction			
New York	Increase EEMs insured by 10% over FY97	8	307	3838%
Albany	Increase EEMs insured by 10% over FY97	8	22	275%
Richmond	Increase EEMs insured by 5% over FY97	93	234	252%
Baltimore	Increase EEMs insured by 10% over FY97	90	217	241%
Providence	Increase EEMs insured by 25% over FY97	11	15	136%
Manchester	Increase EEMs insured by 20% over FY97	22	26	118%
HOC Total		232	821	354%
Atlanta Homeo	wnership Center Jurisdiction			
Jackson	Increase EEMs insured by 300% over FY97	3	83	2767%
Birmingham	Increase EEMs insured by 3% over FY97	3	76	2533%
Louisville	Increase EEMs Insured by 15% over FY97	17	27	159%
HOC Total		23	186	809%
Denver Homeo	wnership Center Jurisdiction			
Helena	Increase EEMs insured by 2% over FY97	3	123	4100%
Albuquerque	Increase EEMs insured by 5% over FY97	6	107	1783%
Tulsa	Increase EEMs insured by 10% over FY97	6	43	717%
HOC Total		15	273	1820%
Santa Ana Hon	neownership Center Jurisdiction			
Tucson	Increase EEMs insured by 100% over FY97	6	40	667%
Boise	Increase EEMs insured by 50% over FY97	20	81	405%
Fresno	Increase EEMs insured by 10% over FY97	157	464	296%
San Francisco	Increase EEMs insured by 10% over FY97	204	205	100%
HOC Total	······································	387	790	204%
National Total		657	2,070	315%

# FY 1998 Management Plan Goal 6: Local Goal - Underserved Areas

September 1998

UNDERSERVE	DAREAS	TARGE 1	FYTD ACTUAL	FYTD %
FIELD OFFICE	OTSCRIPTION			
Philadelphia Ho	meownershlp Center Jurisdiction			•
Washington DC	because insurance in Washington, D.C. and inside Boltway Prince	1,731	2 ,6 4 2	153%
Buffalo	Georgos County areas by 3% over Fiscal Year 1997 Increase insurance in the City of Buffalo by 5% over Fiscal Year 1997	1,164	1,085	93%
Bunaio		2,895	3,727	129%
HOC Total		_ , -		
Atlanta Homeov	vnership Center Jurisdiction			
	a convertice by 10% over FY 97	2,242	3,059	136%
Coral Gables	Increase insurance in Lee and Collier Counties by 10% over FY 97 Increase insurance in Greene County, Alabama by 200% over FY 97	2	1	50% 0%
Birmingham	Increase insurance in Greene County, Historium Fiscal Year 1997 Increase insurance in Santa Isabel by 1% over Fiscal Year 1997	1	0	0 /8
Caribbean		2,245	3,060	136%
HOC Total				
Denver Homeow	nership Center Jurisdiction			
	the test over Elecal Year 1997.	287	372	130%
lew Orieans	Increase insurance in Lafayette parish by 5% over Fiscal Year 1997. Increase insurance in Amarillo, Texas by 5% over Fiscal Year 1997 Increase insurance in Amarillo, Callaban and Milam Counties	748		121%
ubbock	Increase insurance in Amarillo, 1923s by 5% stort increase Increase insurance in Bowie, Callahan and Milam Counties	4 4	47	107%
ort Worth	by 20% over Fiscal Year 1997.	108	110	102%
h re ve port	in narishas of Natchilocites and Decote and			
	Increase insurance in parisites of Networker Fiscal Year 1997 Counties of Cass and Morris by 10% over Fiscal Year 1997 Increase insurance in Lee and Monroe Counties by 50% over FY 97	15	; 13	87%
ittle Rock	Inclease modules in the end	1.202	2 1,450	1219
OC Total				
	ownershlp Center Jurisdiction			
		2	5 1	7 68
e n o	Increase insurance in Winnemucca, NV (Humboldt County)			7 68
	by 15% over FY 97	2	5 1	1 00
OC Total		6.36	7 8,25	4 130
		0,30		

998 Managem 6: Local Goal	September ?			
INCREASE TO	TAL CASES INSURED		FYTD	FYT
FIELD OFFICE	DESCRIPTION	TARGET	ACTUAL	
	omeownership Center Jurisdiction			
		3,038	3,997	132
Providence	Increase total cases insured by 5% over FY 1997	8,097	8,817	109
Buffalo	Increase total cases insured by 5% over FY 1997	11,135	12,814	115
HOC Total		11,100	1210	
Atlanta Homeo	wnership Center Jurisdiction			
		12,756	15,836	124
Orlando	Increase total cases insured by 5% over FY 1997	7,691	8,678	1139
Jacksonville	Increase total cases insured by 1% over FY 1997	5,674	6,092	1079
Columbia	Increase total cases insured by 5% over FY 1997	26,121	30,606	1179
HOC Total		20,121	001000	
Denver Homed	ownership Center Jurisdiction			
		3,755	5,147	1379
Milwaukee	Increase total cases insured by 5% over FY 1997	11,503	15,084	1319
Salt Lake City	Increase total cases insured by 2% over FY 1997	11,075	14,458	131%
Houston	Increase total cases insured by 2% over FY 1997	12,404	15,153	1229
Dallas	Increase total cases insured by 2% over FY 1997	6,098	7,200	118%
Lubbock	Increase total cases insured by 5% over FY 1997	17,380	19,342	1119
San Antonio	Increase total cases insured by 5% over FY 1997	62,215	76,384	123%
HOC Total		02,215	10,001	
Santa Ana Ho	omeownership Center Jurisdiction			
		29,678	57,401	193%
Los Angeles	Increase total cases insured by 1% over FY 1997	8,148	13,457	165%
San Diego	therease total cases insured by 3% over F1 1997	10,140	14,119	139%
	Increase total cases insured by 5% over FY 1997		84,977	1779
Las Vegas HOC Total		47,966	204,781	139%
National Tota		147,437	204,701	1007

September 1998

# INCREASE NEW CONSTRUCTION INSURANCE

		TARGET	FYTD ·
FIELD OFFICE	DESCRIPTION		
Philadelphia Ho	omeownership Center Jurisdiction		
Hartford	Increase new construction insurance by 5% over FY 1997	228	143 63%
Atlanta Homeov	wnership Center Jurisdiction		
Tampa	Increase new construction insurance by 5% over FY 1997	443	717 162%
Santa Ana Home	eownership Center Jurisdiction		
Reno	Increase new construction insurance by 10% over FY 1997	353	354 100%
National Total		1,024	1,214 119%
•	mily office has set a goal supporting the objective to create an er amwork and organizational excellence.	nvironment	

# FY 1998 Management Plan Goal 6: Local Goal - Conduct Help Counseling Sessions

# September 1998

FIELD OFFICE	DESCRIPTION	TARGET	F Y T D A C T U A L	FYTD %	
Philadelphla H	omeownership Center Jurisdiction				
R ichm on d	Conduct 4 HELP Counseling sessions	4	114	2850%	
New York	Conduct 1 HELP Counseling session	1	10	1000%	
Charleston	Conduct 5 HELP Counseling sessions	5	18	360%	
3 altimore	Conduct 6 HELP Counseling sessions	6	16	267%	
Boston	Conduct 2 HELP Counseling sessions	2	5	250%	
Vashington DC	Conduct 6 HELP Counseling sessions	6	15	250%	
Cincinnati	Conduct 2 HELP Counseling sessions	2	4	200%	
Cleveland	Conduct 4 HELP Counseling sessions	. 2	4		
i artford	Conduct 2 HELP Counseling sessions	7	-	200%	
Philadelphia	Conduct 4 HELP Counseling sessions	2	3	150%	
Vewark	Conduct 4 HELP Counseling sessions	4	6	150%	
Vanchester	Conduct 8 HELP Counseling sessions	4	4	100%	
Pittsburgh	Conduct 8 HELP Counseling sessions	-	6	75%	
Detroit	Conduct 10 HELP Counseling sessions	8	3	38%	
Camden	Conduct 1 HELP Counseling sessions	10	27	0 %	
Albany	conduct a AELP courseing session	1	0	0 %	
Bangor		0	0		
Buffalo		0	6		
Burlington		0	0		
Columbus		0	0		
Flint		0	4		
Grand Rapids		0	0		
Providence		•	0	•	
Wilmington		0	15		
HOC Total		0 6 7			
		67	264	394%	
Atlanta Homed	ownership Center Jurisdiction				
Chicago	Conduct 10 HELP Counseling sessions	10	1 2	120%	
Nashville	Conduct 5 HELP Counseling sessions	5	6	120%	
Atlanta	Conduct 10 HELP Counseling sessions	1 0	- 1 i	110%	
Greensboro	Conduct 10 HELP Counseling sessions	10	11	110%	
Carıbbean	Conduct 7 HELP Counseling sessions	7	7	100%	
Columbia	Conduct 5 H E L P Counseling sessions	5	5	100%	
Coral Gables	Conduct 5 HELP Counseling sessions	5	5	100%	
Jackson	Conduct 2 HELP Counseling sessions	2	2	100%	
Knoxville	Conduct 5 HELP Counseling sessions	5	5	100%	
Miemphis	Conduct 5 HELP Counseling sessions	5	5	100%	
Indianapolis		ů O	3		
Jacksonville		ů,	3		
Jacksonvine					
Tampa		0	4		

\* Percentage is not calculated because target is zero.

Local Goal - Co	nduct Help Counseling Sessions		Se	eptember 19	998
FIELD OFFICE	DESCRIPTION	TARGET	FYTD ACTUAL	FYTD %	
Denver Home	ownership Center Jurisdiction				
Oklahoma City	Conduct 4 HELP Counseling sessions	4	13	325%	
Fort Worth	Conduct 4 HELP Counseling sessions	4	10	250%	
Albuquerque	Conduct 3 HELP Counseling sessions	3	5	167%	
Dallas	Conduct 6 HELP Counseling sessions	6	9	150%	
Denver	Conduct 13 HELP Counseling sessions	13	19	146%	
Tulsa	Conduct 3 HELP Counseling sessions	3	4	133%	
Kansas City	Conduct 6 HELP Counseling sessions	6	6	100%	
Little Rock	Conduct 6 HELP Counseling sessions	6	6	100%	
Omaha	Conduct 3 HELP Counseling sessions	3	3	100%	
San Antonio	Conduct 5 HELP Counseling sessions	5	5	100%	
Shreveport	Conduct 4 HELP Counseling sessions	4	4	100%	
New Orleans	Conduct 6 HELP Counseling sessions	6	2	33%	
Houston	Conduct 4 HELP Counseling sessions	4	1	25%	
Helena		0	2	•	
Salt Lake City		0	10	•	
HOC Total		67	99	148%	
Santa Ana Hoi	neownership Center Jurisdiction				
Phoenix	Conduct 2 HELP Counseling sessions	2	10	500%	
Honolulu	Conduct 3 HELP Counseling sessions	3	6	200%	
Los Angeles		0	3	•	
San Diego		0	5	•	
Tucson		0	6	•	
HOC Total		5	30	600%	
National Total		203	472		

\* Percentage is not calculated because target is zero.

# FY 1998 Management Plan Goal 7: Production - Issue Multifamily Combined Endorsements and Direct Loans September 1998

	A) FI	IA Endors	ed	8) HFA Ris	k-Sha <i>r</i> ing		C) Initial 20	2/811 Clo	sings	D) Final 202/8	11 Closing	gs	COMBINE	DACHIEVE	MENT
-		FYTD	FYID		FYTD	FYTD		FYTD	FYTD		FYTD	FYTD	_	FYTD	FYTD
FIELD OFFICE	TARGET	ACTUAL	%	TARGET	ACTUAL	%	TARGET A	CTUAL	%	TARGET /	ACTUAL	%	TARGET	ACTUAL	%
MINNEAPOLIS HUB	23	50	217%	2	8	400%	11	19	173%	12	12	100%	48	89	185%
DENVER HUB	13	49	377%	9	9	100%	9	8	89%	9	8	89%	40	74	185%
GREENSBORO HUD	27	42	156%	0	0	•	8	19	238%	21	29	138%	56	90	161%
FT. WORTH HUB	52	82	158%	0	3	•	18	32	178%	22	26	118%	92	143	155%
LOS ANGELES HUB	14	32	229%	0	4	•	15	14	93%	10	10	100%	39	60	154%
JACKSONVILLE HUB	20	39	195%	5	9	180%	19	26	137%	29	37	128%	73	111	152%
BUFFALO HUB	18	31	172%	0	0	•	8	12	150%	8	6	75%	34	49	144%
SEATTLE HUB	12	14	117%	2	3	150%	10	21	210%	10	11	110%	34	49	144%
SAN FRANCISCO HUB	26	47	181%	6	7	117%	18	16	89%	17	24	141%	67	94	140%
CHICAGO HUB	20	30	150%	1	4	400%	10	15	150%	12	10	83%	43	59	137%
KANSAS CITY HUB	15	20	133%	. 0	1	•	14	16	114%	17	19	112%	46	56	122%
DETROIT HUB	5	15	<b>30</b> 0%	, 0	0	•	7	3	43%	7	5	71%	19	23	121%
PHILADELPHIA HUB	16	18	113%	. 3	0	0%	29	37	128%	24	31	129%	72	86	119%
COLUMBUS HUB	30	35	117%	6 0	3	•	18	15	83%	14	21	150%	62	74	119%
BALTIMORE HUB	30	40	133%	ά 1	2	200%	18	17	94%	14	14	100%	63	73	116%
<b>BOSTON HUB</b>	33	38	115%	6	6	100%	22	26	118%	22	24	109%	83	94	113%
ATLANTA HUB	36	35	97%	66	9	150%	22	26	118%	27	29	107%	91	99	109%
NEW YORK HUB	10	15	150%	6 1	1	100%	15	15	100%	10	8	80%	36	39	108%
NATIONAL TOTALS	400	632	158%	<b>42</b>	69	164%	271	337	124%	285	324	114%	998	1362	136%

\* Percentage is not calculated because target is zero.

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Data Source: Multifamily Insurance System(F47). Measurement depends on Closing Memorandum (Form 290) . 202/811 Initial and Final Closings will be measured based on receipt of Form 290 in Multifamily Development, New Products Divison. Headquarters Contact: Joe Malloy 202-708-3000

FHA-Housing Comptrollor

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FIELD OFFICE	TARGET PROJECTS	FYTD ACTUAL PROJECTS	FYTD					
BOSTON HUB								
BUFFALO HUB	•	1						
NEW YORK HUB	•							
PHILADELPHIA HUB	•	5						
BALTIMORE HUB	•							
GREENSBORO HUB	•							
AT LANTA HUB	•	1						
JACKSONVILLE HUB	•	6						
CHICAGO HUB	•	2						
COLUMBUS HUB	•	10						
DETROIT HUB	•							
FT. WORTH HUB								
KANSAS CITY HUB	•	9		* HUB O	ffice targe	ts are no	t yet ava	ilable
MINNEASPOLIS HUB	•	_		accordir	ng to progr	am offic	e.	
DENVER HUB		6						
LOS ANGELES HUB		Ū						
SAN FRANCISCO HUB		1						
SEATTLE HUB	•	5						
National Totals	49	46	94%					

a) Initially endorse 20 restructured loans by HUD or contractors

b) initially endorse 14 restructured loans processed by joint venture partners

c) initially endorse 15 restructured loans processed by Housing Finance Agencies.

Headquarters Contact: Courtland H. Wilson 202-708-0743 ext. 2542

# FY 1998 Management Plan Goal 9a: Asset Management - Reduce Inventory of Troubled Projects Place Troubled Projects Under Compliance Plans

September 1998

FIELD OFFICE	T A R G E P L A N S		FYTD %
MINNEAPOLIS HUB	8	29	363%
COLUMBUS HUB	12	23	192%
SAN FRANCISCO HUB	3 1	43	139%
JACKSONVILLE HUB	26	36	138%
BUFFALO HUB	3	4	133%
DENVER HUB	23	30	130%
ATLANTA HUB	52	65	125%
CHICAGO HUB	23	28	122%
PHILADELPHIA HUB	37	44	119%
LOS ANGELES HUB	11	13	118%
DETROIT HUB	32	36	113%
BOSTON HUB	36	39	108%
FT. WORTH HUB	54	57	106%
KANSAS CITY HUB	4 1	43	105%
GREENSBORO HUB	22	23	105%
NEW YORK HUB	24	2 5	104%
BALTIMORE HUB	66	66	100%
SEATTLE HUB	9	9	100%
National Totals	510	613	120%

Data Source: FOMNS goals reporting application.

Headquarters Contact: Howard Mayfield 202-708-0547 ext. 2686

FIELD OFFICE	TARGET PLANS	FYTD ACTUAL PLANS	FYTD %
SAN FRANCISCO HUB	15	36	240%
SEATTLE HUB	9	19	211%
KANSAS CITY HUB	17	34	200%
JACKSONVILLE HUB	2 1	36	171%
PHILADELPHIA HUB	18	30	167%
NEW YORK HUB	10	14	140%
COLUMBUS HUB	19	26	137%
BALTIMORE HUB	34	4 2	124%
GREENSBORO HUB	23	28	122%
BOSTONHUB	21	25	119%
ATLANTA HUB	34	4 0	118%
FT. WORTH HUB	46	5 1	111%
DENVER HUB	14	15	107%
CHICAGO HUB	19	20	105%
MINNEAPOLIS HUB	2 1	22	105%
DETROIT HUB	35	36	103%
BUFFALO HUB	3	3	100%
LOS ANGELES HUB	17	17	100%
National Totals	376	494	131%

Data Source: FOMNS goals reporting aplication.

Headquarters Contact: Howard Mayfield 202-708-0547 ext. 2686

## FY 1998 Management Plan

FHA-Housing Comptroller

# Goal 10: Property Disposition - Dispose of HUD-Owned Projects and Projects in the Foreclosure Pipeline

September 1998

FIELD OFFICE	TARG	ET	FYTD ACTUAL	FYTD %
ATLANTA PD CENTER				
Buffalo HUB		0	2	
Greensboro HUB		0	2	•
Philadelphia HUB		0	1	•
Atlanta HUB		2	3	150%
Baltimore HUB		11	11	100%
New York HUB		17	1	6%
Boston HUB		1	6	600%
Jacksonville HUB		1	2	200%
Atlanta PD Center Total		32	28	88%
FORT WORTH PD CENTER				
Los Angeles HUB		0	1	
Seattle HUB	1.2	0	0	•
Minneapolls HUB		1	2	200%
Denver HUB		1	2	200%
Detroit HUB		1	0	0%
San Francisco HUB		2	3	150%
Fort Worth HUB		7	12	171%
Kansas City HUB		10	10	100%
Chicago HUB		3	4	133%
Columbus HUB		3	3	100%
Fort Worth PD Center Total		28	37	132%
NATIONAL TOTAL		60	65	108%

\* Percentage is not calculated because target is zero.

Data Source: PMS(F46) or successor system.

Headquarters Contact: Marc Harris 202-708-0614 ext. 2680

### FY 1998 Management Plan **Goal 11: Improve Multifamily Systems**

September 1	1998
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	Validate by Se		
	TARGET FY %	ACTUAL FYTD %	OF TARGET
SEATTLE HUB	95%	89%	104%
Согамвах нав	95%	82%	86%
SAN FRANCISCO HUB	95%	94%	
DETROIT HUB		91%	
GREENSBORO HUB		91%	96%
KANSAS CITY HUB	95%	98%	103%
PHILADELPHIA HUB		91%	96%
MINNEAPOLIS HUB	85%	96%	101%
DENVER HUB	.5%	89%	83%
ATLANTA HUB	95%	89%	
CHICAGO HUB	• 5 %		103%
JACKSONVILLE HUB	. 5 %	83%	
BUFFALO HUB	. 5 %	83%	87%
FT. WORTH HUB	95%	95%	100%
BOSTON HUB		76%	82%
BALTIMORE HUB	. 5 %	81%	8 5 %
LOS ANGELES HUB	. 5 %	83%	88%
NEW YORK HUB	95%	6 2 %	66%
NATIONAL TOTAL	95%	88%	93%

#### NOTE:

Critical Data on all "Active" properties in the REMS database will be verified/corrected by October 31, 198, instead of September 30 as originaly planned. The new timetable for completion is as follows, July 40%, August 60%. September 80% and October 95%.

"Active" is defined as a property with an active subsidy contract (Section 8, PAC/PRAC, Rent Supplement or RAP), an FHA-insured mortgage in force, an active Section 202/811 loan, a HUD-Held mortgage or a HUD-owned property.

Verification/correction will be recorded on the REMS Critical Data Element Form retained with signatures in the field office, and by updating the REMS database to record the property data as "Certified". Certifications will be subject to audit.

September 1998

All Multifamily project manager who are responsible for servicing active portfolios will use REMS to record ongoing servicing and to maintain accurate project status records. Use of REMS will be measured both by tracking how often individual project managers update records in REMS, as well as by the quality of their narrative entries.

Source : REMS database

Headquarters Contact: Stephen Martin 202-708-4135 ext. 2492

#### FHA-Housing Comptroller

## FY 1998 Management Plan Headquarters Housing Goals

Office/Contact Status/Comments Goal/Commitment There have been no hospital claims filed. Goal 12 - HOSPITAL CLAIMS PREVENTION Hospital Staff Ensure that no hospital mortgage insurance claims John Sepulveda are made against FHA fund during FY 1998 202-708-0599 Data Source: MIDLIS/MIAS Goal 13 - SINGLE FAMILY LOAN SALES: Single Family The program has been canceled. Sell 7,500 Single Family Morlgages Joe McCloskey Data Source: Data and reports from the Single Family Mortgage Notes 202-708-0614 ×2296 System (SFMNS) F60 Goal 14 - SINGLE FAMILY BULK SALE OFFERING: Single Family The program has been canceled Publish a bulk sale offering and complete the evaluation of bids Joe McCloskev during FY 1998 202-708-0614 x2296 Data Source: SAMS Report # CMSMHSO1, Summary of **Reconciled** Cases Goal 15 - MULTIFAMILY LOAN SALES: Multifamily There is a moratorium placed on loan sale program. Sell 250 HUD-Owned Multifamily Mortgages. Frank Malone This goal is on hold pending change in status of program. 202-708-0614 x 2345 Data Source: Data and reports from the Multifamily Accounting and Reprots System (MARS) GOALLS ... SUNGLE FAMILY AND MULTIFAMILY AUDITS: Comptroller a) Reduce the number of audit recommendations without Helen Slackhouse a) 10/1/97 Inventory was 25 Recs. At 9/30/98, the number mangement decisions over 120 days old to zero by 9/30/98 202-708-0614 x 3349 was 12 representing a 52% decrease. b) Reduce the number of overdue outstanding audit b) 10/1/97 Inventory was 49 Recs Overdue. At 9/30/98 this recommenditions with management decisions without lotal has increased to 123 Recs, representing a 151% increase. final action to zero by September 30, 1998

# FY 1998 Management Plan

Headquarters Housing Goals

G o a I/C o m m itm e n t	Office/Contact	Status/Comments
Goal 17 - DEBT COLLECTION : Collect \$23.1 million of debt releared to Assat Recovery Centers Data Source: Data and Reports from the Debt Management & Collection System (DMCS) F71	Comptroller Lester West	\$26,244,470 collected (113 6% FYTD Accomplished)
Goal 18 - MANAGEMENT REFORM PLAN IMPLEMENTATION : Implement the Secretary's Management Reform Plan. a) Complete all personnet actions in Head quarters and Field by end of First Quarter 1998.	Operations Cheryl Owens 202-708-1104	<ul> <li>The following activities have been completed to date during FY 1998;</li> <li>1. Letters delivered notifying employees of reassignment into substantially similar positions and associated personnel actions.</li> <li>2. Selections made under merit staffing super posting</li> <li>3. Selections made under voluntary reassignment program.</li> <li>4. Finat round of reassignments on unpleased employees to HUD 2020 positions and associated personnel actions completed 8/24/98.</li> </ul>
) Implement aggressive strategy to identify work activities for transitional staff ata Source: Managers' EPPES and Monthly Transformation rogress Reports		There are no transitional staff as of 8/24/98. Specific work assignments and training plans are currently being made and developed, respectively.
Complete systems modification/development for basic operations and ensure they support the HUD 2020 Management Reform Plan. Ta Source: Monthly Transformation Progress Reports.		<ol> <li>FHA Connection is in place. Mortgagees have access to data and systems to research questions relating to portfolio and premiums using FHA Connection.</li> <li>T IB approved systems budget for FY 1999 at \$ 47.4 million on November 9, 1998.</li> <li>R EMS training for all multifamily Hubs and program center completed.</li> <li>R EMS data input completed.</li> <li>Previous Participation (2530) is being replaced with automated submission called Applicant Partners Performance System (APPS). Business partners to review the APPS screens in August 1998 and began user acceptance September 30, 1998. Pilot to begin 12/1/98.</li> </ol>
FY 1998 Management Plan		
Headquarters Housing Goals		September 1998

G o a I/C o m m itm e n t	Office/Contact	Status/Comments
Goal 19 - HOUSING-WIDE GOAL:	Operations	
Achieve improved performance through management reforms	CherylOwens	
Data Source monthly Housing-at-a-Glance report and quarterly program area and GTR reports	202-708-1104	
) Issue NOFAs according to the following schedule:		
1) Publish Housing and Community Development NOFAs by		811/202 NOFA rolled into Departments Super NOFA.
January 20, 1998 and have corresponding awards ready for fund assignmentand announcementby May 20, 1998		
2) Publish Special Needs NOFAs by April 1, 1998 and have		NOFAs under the purview of MF housing published as part of
corresponding awards ready for fund assignment and		April 1998 SuperNofa. Selection and fund reservations have
announcementby August 1, 1998.		been done - awaiting go-ahead to send outselection announcements
b) Complete essential FY 1998 managerial and technical training for all staff by March 30, 1998.		MF and SF leadership training held in November and December 1997. MF Project Manager training completed in December 1997. Ongoing training, both
		on the job and funded training completed throughout the fiscal year
c) Complete assessment of the entire multifamily inventory by September 30, 1998		This action was not completed. The program office advises that
		action are started by the Real Estate Assessment Center to assess the entire inventory during FY 1999.
d) Submitall headquarters contract actions in the approved FY 1998 Procurement Plan to OPC by the date in the Plan (with statements of work that clearly products and deliverables).		Actions totaling \$92,169,382 were approved by OPC as of November 9, 1998.
e) issue quarterly GTR performance reports on contracts already in place		Meetings and training for HQs GTRs held in November and December 1997, Training, completed September 1998,

# Other Deputy Assistant Secretary

Issues

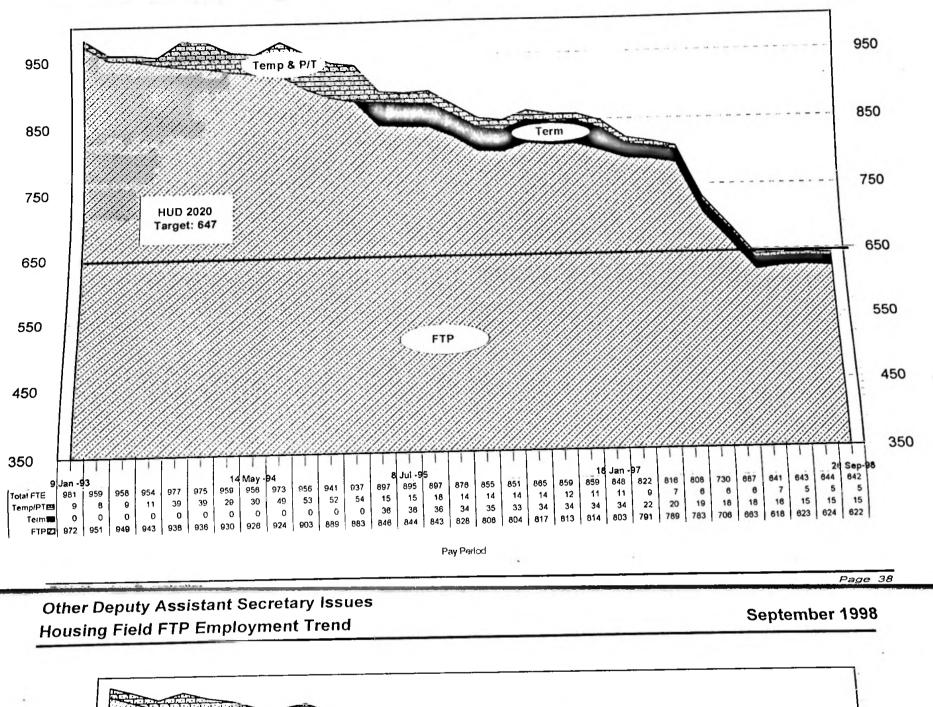
SEPTEMBER 1998

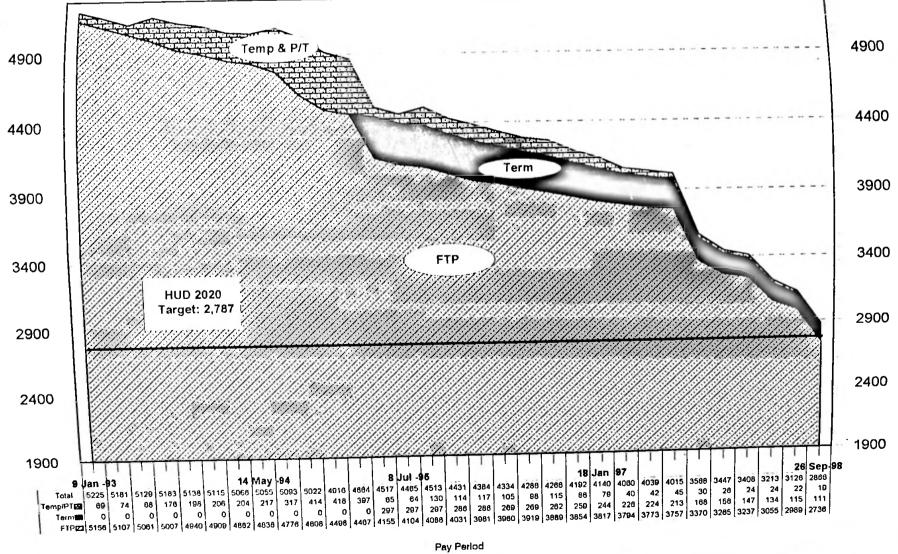
# Other Deputy Assistant Secretary Issues

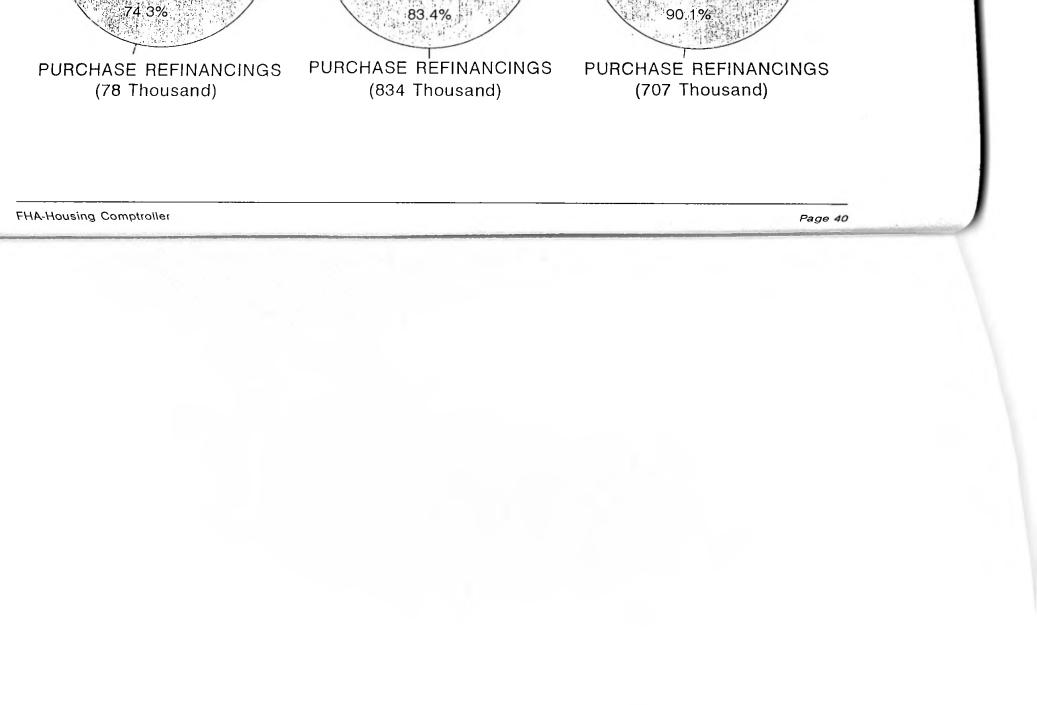
# **SEPTEMBER 1998**

# Other Deputy Assistant Secretary Issues Housing Headquarters FTP Employment Trend









# Single Family Insurance Written

**Proportions of Refinancings Versus Financings of Home Purchases** 

