

HUD's Innovation in Affordable Housing Student Design and Planning Competition

2019 Jury



Beverly J. Bates
Senior Vice President, Development, The Community Builders
Head Juror



Beverly ("Bev") Bates joined The Community Builders, Inc. in 1985 as a Project Manager and since then has been involved in the development of thousands of units of affordable and mixed-income housing for families and seniors throughout TCB's sixteen-state footprint. She currently holds the position of Senior Vice President/Development and is a member of TCB's Leadership Team. Ms. Bates is responsible for overseeing TCB's real estate development pipeline which averages about 50 active projects and 4500 units at any given time. The Community Builders was formed in 1964 in Boston, MA and is one of the largest, non-profit developers of affordable and mixed-income housing in the country

and specializes in the revitalization of distressed neighborhoods. Ms. Bates has overseen the development of thousands of units of affordable and mixed-income housing utilizing a wide range of public and private financing sources.

Ms. Bates has been active on numerous community and public sector boards throughout her career. Ms. Bates is a graduate of Springfield College in Springfield, MA with a degree in Community Leadership and Development.

Sabrina Barker
Development Manager, Jonathan Rose Companies



Sabrina Barker is responsible for the successful completion of new construction development deals, from concept through lease-up and conversion. Ms. Barker is currently managing several projects, one of which is a \$450 million affordable housing project in East Harlem, which will provide 699 units of affordable housing, an 18,000 sf publicly accessible courtyard, and over 100,000 square feet of community facility space. The project will be certified to both Enterprise Green Communities standards and Passive House.

Prior to joining Jonathan Rose Companies, Ms. Barker worked as a designer at an award-winning architecture and urban planning firm in Seattle, and as a Girl's Education volunteer with the Peace Corps in Burkina Faso, West Africa. While a graduate student at Columbia University, Ms. Barker was department co-lead of the Visual Resources Collection, a department within the Graduate School of Architecture that was responsible for the curation and documentation of historically significant architectural images.

She is a graduate of Columbia University with a Master of Architecture and a M.Sc. in Real Estate Development, and holds a B.A. in Architectural Studies from the University of Washington in Seattle.

Sandra Morrison
Senior Project Architect, Ziegler Cooper Architects



Sandra Morrison is a native of Colombia and holds a master's degree in Architecture combined with experience encompassing urban, residential and commercial design. In addition to her architecture credentials, Ms. Morrison is a LEED Accredited Professional. Cumulatively, she's worked for Ziegler Cooper for just over a decade. As Senior Project Architect, Sandra analyze' s building components and design systems, proposes solutions, and works with the project team to prepare the project for design and completion.

Ms. Morrison has worked on design projects in Colombia, the Dominican Republic, Dubai and the U.S. and can speak native Spanish and fluent English. Versatility continues throughout Sandra's work with her extensive researching of new designs and advanced technical aspects.

Alison Novak
Principal, The Hudson Companies



Alison Novak is a Principal at The Hudson Companies, a New York City based residential developer. Alison joined Hudson in 2006 and currently oversees mixed-income and market-rate developments as well as Hudson's middle income equity fund. Under her leadership, Hudson launched its commitment to green building. Alison has overseen the acquisition, design, financing, construction, and completion of a wide range of housing developments ranging from affordable (Ocean View Villas) to high-end (House No 94), home ownership (Third + Bond) to rental (The Clark), single-family (Ocean View Villas) to high rise (The Parkline). Her goal is to ensure Hudson's diverse team maintains the highest integrity and

commitment to its guiding principles.

Alison holds her Bachelor of Arts from Grinnell College and her Master of City Planning and Master of Science in Real Estate Development, both from M.I.T; she's a member of the 21st cohort of Coro Leadership New York and sits on the board of The Osborne Association.

Stephen B. Schuster
Senior Acquisitions Officer, Northern New England Housing Investment Fund



Steve Schuster joined NNEHIF in 2012 as Senior Acquisitions Officer responsible for development and construction activities in Maine and New Hampshire. Mr. Schuster also manages HIF Consulting projects specializing in non-profit, development capacity building for affordable housing initiatives.

Prior to joining the Acquisitions team at NNEHIF, Steve was Housing Development Director for LACLT, Inc., Vice President of Development for Chinburg Builders, and has worked in real estate development for the past 25 years.

Steve earned his bachelor's degree from University of Massachusetts and his master's degree from Goddard College. He has served on the Planning Board, the Zoning Board of Adjustment and other advisory boards in Madbury, NH, where he lived prior to moving to Saco, ME in 2014.